

Popular financial report 2022

City of Akron, Ohio



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Fiscal year ended December 31, 2022

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MAJOR LETTER

Dear Akron Residents,

I'm Mayor Horrigan, and I'm proud of the progress we've made during my time in office. We've passed non-discrimination ordinances, improved maternal and child health, and created a Financial Empowerment Center. I secured grants for public safety and infrastructure, brought a community college to address the skills gap, and implemented a city-wide housing plan. In my second term, we strategically invested \$145 million from the American Rescue Plan Act funds in violence intervention, housing, small business support, and public spaces.

We're continuing projects initiated in my first term, like downtown renovations and park upgrades. I've prioritized diversity, equity, and inclusion with key appointments. Akron is evolving into an innovative center, and I'm committed to advancing our priorities in my final year as your Mayor.

Thank you for your trust and support.

Sincerely,
Mayor Horrigan



ABOUT OUR CITY

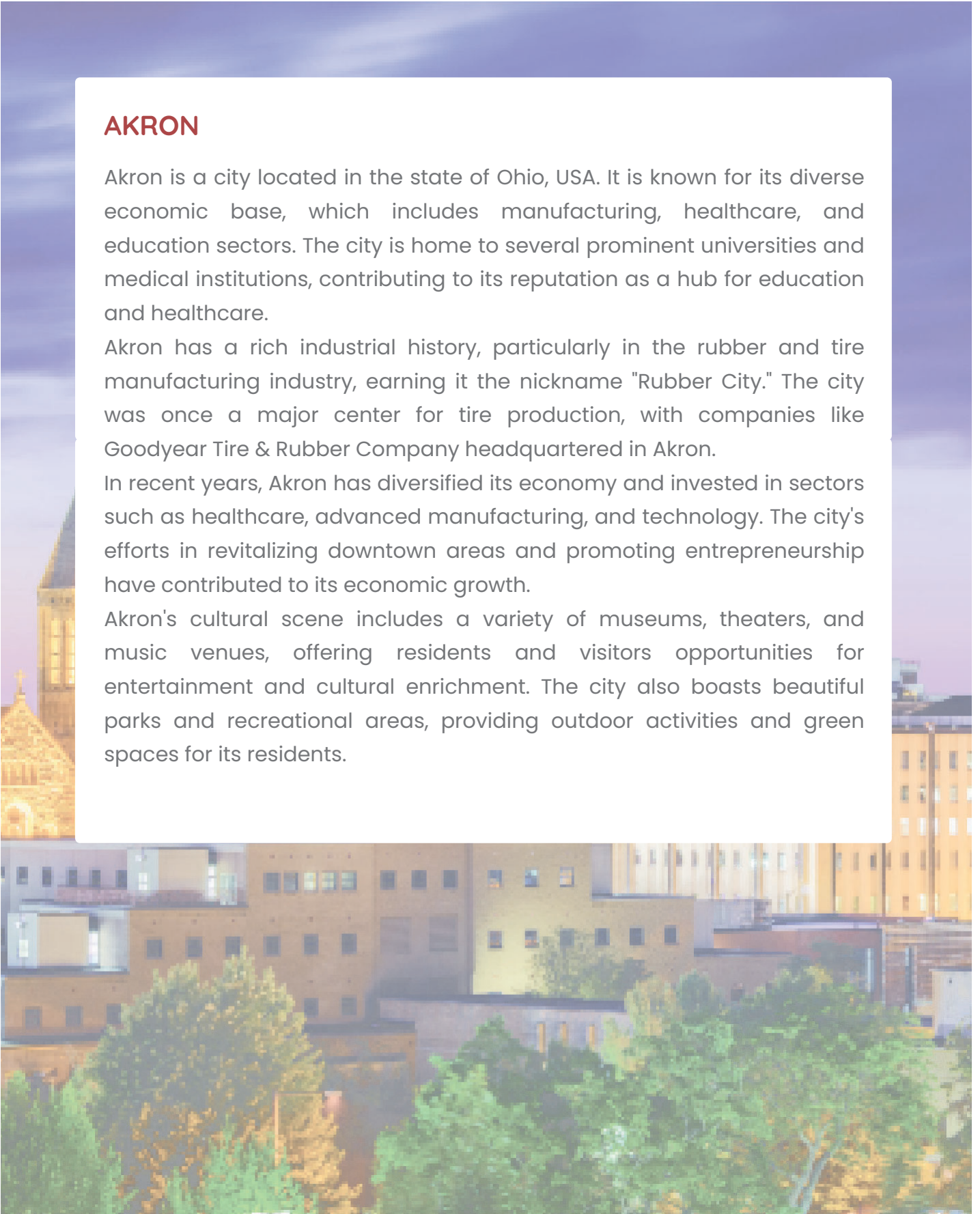
AKRON

Akron is a city located in the state of Ohio, USA. It is known for its diverse economic base, which includes manufacturing, healthcare, and education sectors. The city is home to several prominent universities and medical institutions, contributing to its reputation as a hub for education and healthcare.

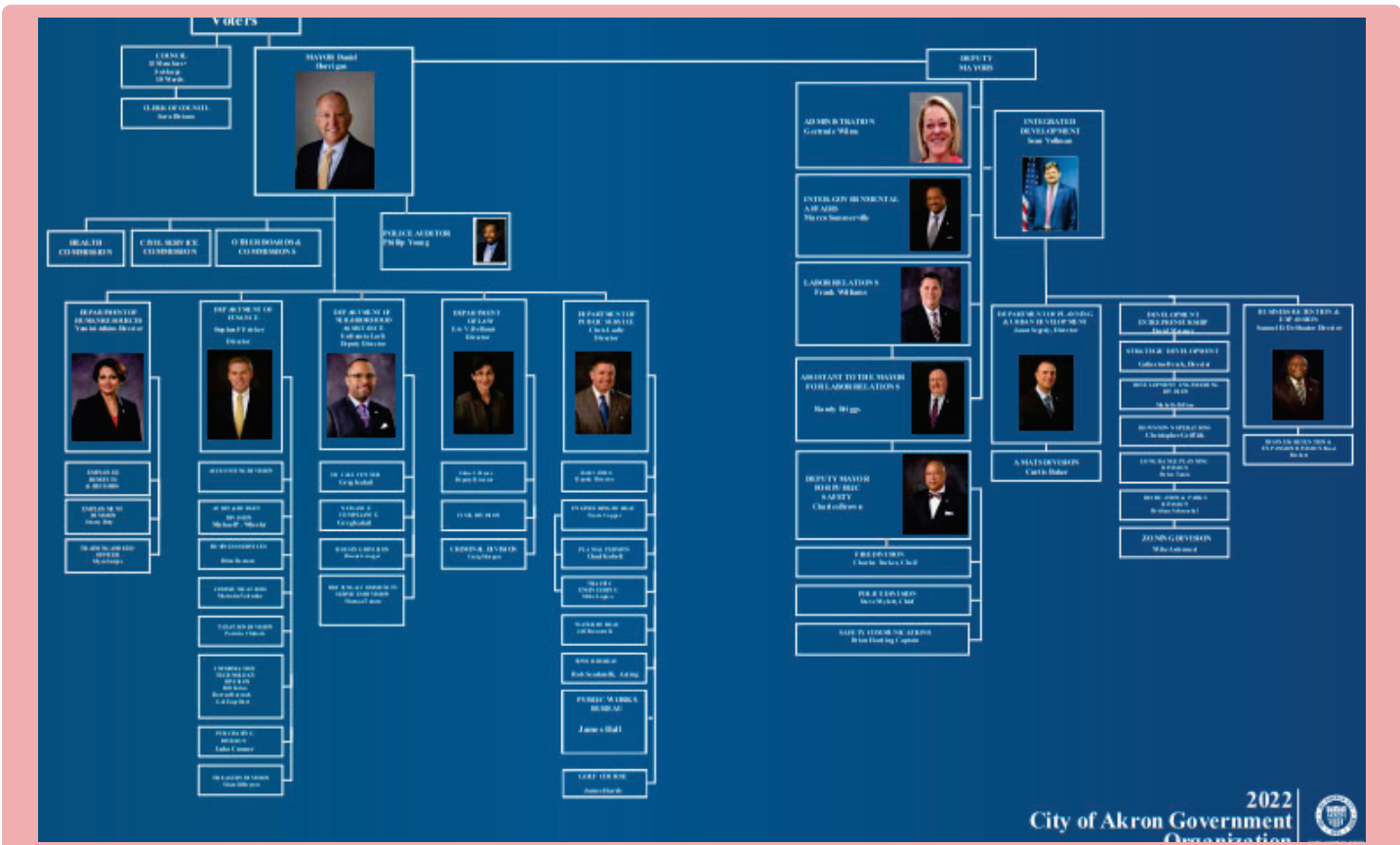
Akron has a rich industrial history, particularly in the rubber and tire manufacturing industry, earning it the nickname "Rubber City." The city was once a major center for tire production, with companies like Goodyear Tire & Rubber Company headquartered in Akron.

In recent years, Akron has diversified its economy and invested in sectors such as healthcare, advanced manufacturing, and technology. The city's efforts in revitalizing downtown areas and promoting entrepreneurship have contributed to its economic growth.

Akron's cultural scene includes a variety of museums, theaters, and music venues, offering residents and visitors opportunities for entertainment and cultural enrichment. The city also boasts beautiful parks and recreational areas, providing outdoor activities and green spaces for its residents.



PUBLIC ADMINISTRATION GROUP



The public administration group in Akron, Ohio, is a dedicated team responsible for managing and overseeing various aspects of the city's government and public services.

This group plays a crucial role in ensuring the efficient and effective delivery of essential services, such as public safety, infrastructure maintenance, and community development.

They work to allocate resources, implement policies, and coordinate efforts to address the needs and concerns of Akron's residents. In essence, the public administration group serves as the backbone of the city's governance, striving to enhance the quality of life for all its citizens through responsible and accountable management of public affairs.

PUBLIC ORGANIZATIONAL CHART

City Council – Municipal Courts – Mayor

Finance Department

- **Accounting**
- **Income Tax**
- **Audit and Budget**
- **Business Services**
- **Employee Benefits**
- **Purchasing**
- **Treasury**

Human Resource Department

- **Classification and Compensation**
- **Employment Opportunities (jobs)**
- **Personnel Records Training/EEO**
- **Employee Selection**

Office of Information Technology

- **Communication Systems**
- **Geographic Information systems**
- **Information Technology (City / Safety)**

Law Department

- **Civil Division**
- **Criminal Division**

Department of Neighborhood Assistance

- **3-1-1 Call Center Division**
- **Nuisance Compliance Division**
- **Housing Division**
- **Recreation Bureau**



PUBLIC ORGANIZATIONAL CHART

Planning and Urban Development

- Housing and Community Services
- Comprehensive Planning
- Strategic Initiatives
- Development Services
- Zoning

Public Safety

- Fire
- Police
- Incident Reporting
- Safety Communications

Public Service

- Airport - Akron Fulton
- Building Maintenance
- Engineering Bureau
- Highway Maintenance (street maintenance)
- Keep Akron Beautiful
- Parks Maintenance
- Plans & Permits Center
- Sanitation Services (trash/recycle)
- Sewer Bureau
- Sewer Maintenance
- Street Cleaning
- Street Lighting
- Traffic Engineering
- Water Pollution Control
- Water Supply Bureau
- Watershed Division
- Water Plant Division
- Water Distribution Division



GENERAL CONTEXT

Akron is located in northeastern Ohio and is part of the Greater Cleveland area. It has a rich history, particularly in the rubber and tire industry. The city is also known for its contributions to the arts, including the Akron Art Museum.

ECONOMIC CONTEXT

Akron has a diverse economy with a history in manufacturing, particularly rubber and tire production. However, like many Rust Belt cities, it has transitioned to a more diversified economy.

Some key industries in Akron include healthcare, education, advanced manufacturing, and technology. The city is home to several major companies and organisations, including the Goodyear Tire and Rubber Company.

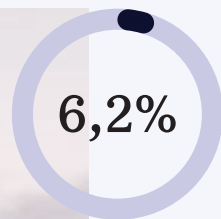
Educational Institutions: Akron is known for its higher education institutions. The University of Akron, a public research university, is one of the prominent educational institutions in the city. It offers a wide range of undergraduate and graduate programs.



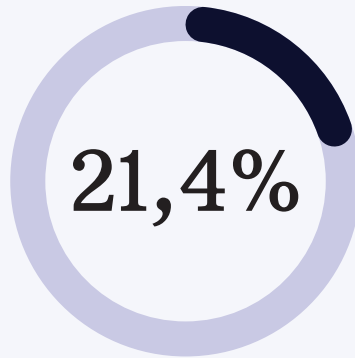
GENERAL CONTEXT

DEMOGRAPHIC CONTEXT

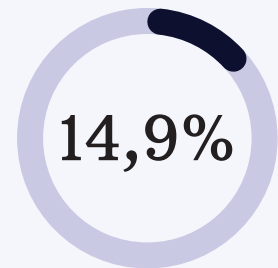
AGE



<5 years



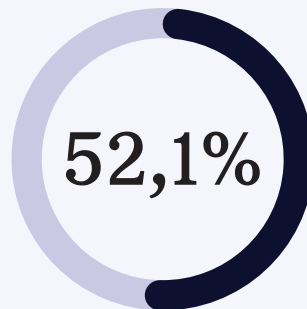
<18 years



> 65 years

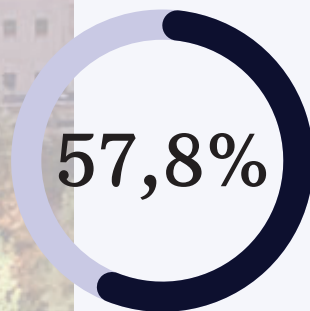
GENDER

female

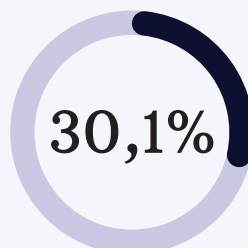


male/
other

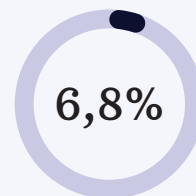
ETHNICITY



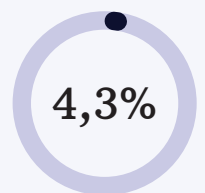
white



african-american



asian



two or more

MAJOR POLICIES

Akron, Ohio, has implemented a range of major policies and services to enhance the well-being, sustainability, and overall quality of life for its residents. Here is an overview of some of the major policies and initiatives in Akron:



Civic Policies:

Mission:

We are seeking to build a city for all people, regardless of their race, income, gender or age, through the development of great public spaces where all citizens can gather, exchange ideas, play and build relationships with one another.

The work of the Akron Civic Commons is to reestablish their way of doing business, their way of city building, their way of valuing people. They aim to instill collaborative, cross-sector inclusion as a best practice for problem solving and planning. Through a 'test and learn' approach, they aim to demonstrate the value of creating delight, and the priceless joy of sharing valuable space. Their projects will demonstrate that by adhering to the values of Reimagining the Civic Commons—environmental sustainability, economic integration, civic engagement, and value creation—they can create great value for Akron. Through this innovative process, they seek to elevate the conversation, creativity, and engagement of the city and demonstrate to all that Akron is much more than a space in between.

MAJOR POLICIES



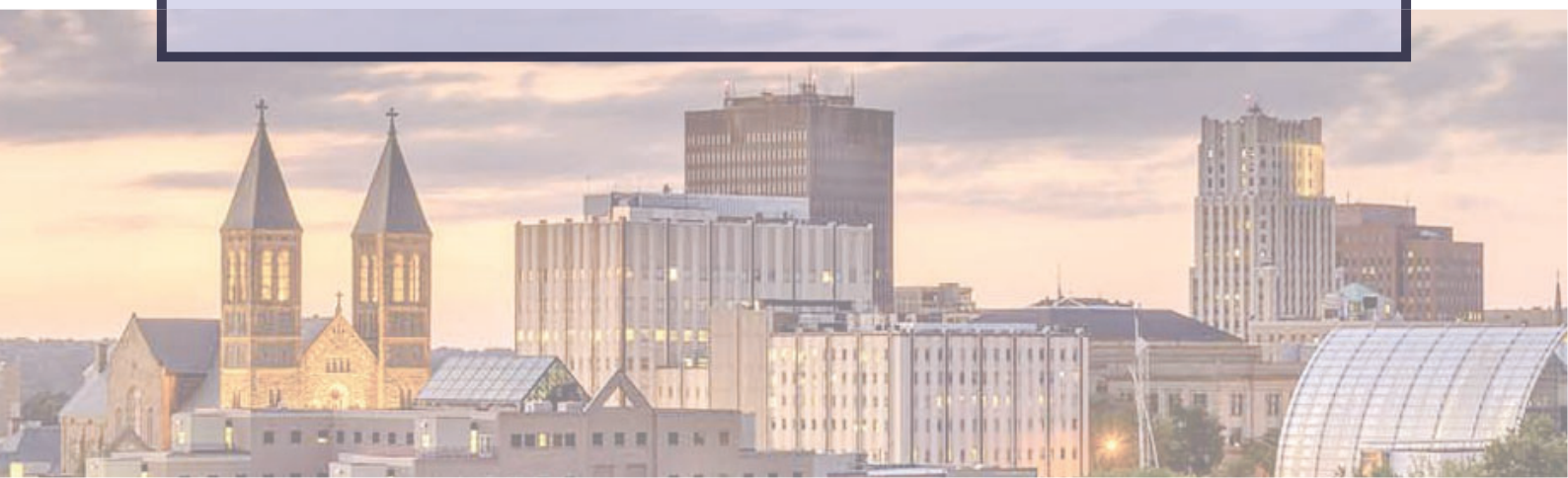
Smart City Initiatives:

Akron's challenge is to enhance its existing infrastructure intelligently rather than build more. The focus is on efficient management of downtown parking, utilizing technology to free up land for productive uses. Additionally, the city aims to establish smart transit, bike, and pedestrian networks along old streetcar routes to encourage mixed-use development and improve accessibility. The goal is to connect neighborhoods and make Akron more socially, economically, and environmentally connected. Key components include a transit app, smart parking system, bicycle and pedestrian improvements, public transit upgrades, and a downtown transit circulator service, all integrated through advanced technology.



Social Programs:

The city is committed to improving the social well-being of its residents. Akron has various social programs aimed at addressing issues like affordable housing, healthcare, and public safety. These initiatives strive to create a safer and more equitable environment for everyone.



MAJOR POLICIES



Educational Policies:

Akron values education and invests in its schools and educational programs. Ensuring that students have access to quality education is a key priority. Educational policies in Akron aim to equip the youth with the skills and knowledge needed to succeed in the workforce and in life.



Cultural Initiatives:

Akron has a vibrant cultural scene, with support for arts, music, and cultural events. The city recognizes the importance of cultural enrichment in residents' lives, contributing to a more vibrant and diverse community.



Sustainability Efforts:

Sustainability is a critical aspect of Akron's policy framework. The city has initiatives to promote environmentally responsible practices. This includes efforts to reduce carbon emissions, improve air and water quality, and expand green spaces and parks.

By implementing these policies and services, Akron strives to create a more inclusive, sustainable, and thriving community. The city places a strong emphasis on resident engagement, smart city solutions, and the overall well-being of its diverse population.

KEY FINANCIAL HIGHLIGHTS



Key financial highlights for 2022 are as follows:

The assets of the County plus deferred outflows of resources exceeded its liabilities plus deferred inflows of resources at the close of the year ended December 31, 2022, by \$656,494,118 (net position).

The County's total net position increased \$91,069,982.

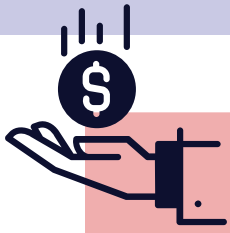
Net position related to governmental activities increased \$85,088,279, which represents an increase of 21.9 percent from 2021.

Net position related to business-type activities increased \$5,981,703 which represents an increase of 3.4 percent from 2021.

For governmental activities, general revenues accounted for \$243,312,781 or 46.1 percent of all revenues.

Program specific revenues in the form of charges for services, operating grants and contributions, and capital grants and contributions accounted for \$284,176,980 or 53.9 percent of total revenues of \$527,489,761.

KEY FINANCIAL HIGHLIGHTS



The County had \$438,651,482 in expenses related to governmental activities; only \$284,176,980 of these expenses were offset by program specific charges for services, operating grants and contributions and capital grants and contributions.

General revenues (primarily taxes) of \$243,312,781 were adequate to provide for these programs by \$85,088,279.

Among major funds, the General Fund had \$138,492,173 in revenues and \$120,227,964 in expenditures.

The General Fund's fund balance decreased to \$63,457,630, a decrease of \$14,042,758 from 2021. The County's total debt increased \$45,929,054 during the current year.



[Balance sheet](#)



[Statement of Revenues
and Expenditures](#)

CLICK TO SEE THEM

SIX CAPITAL FRAMEWORK

Akron, in its comprehensive report, has adopted the Six Capitals Framework to categorize its assets and resources. This framework, based on the Integrated Reporting Framework, classifies these assets into six distinct capitals, each contributing to the city's overall well-being and sustainability. Here are concise definitions of each of the six capitals:

Intellectual Capital

This represents Akron's knowledge base, innovation capacity, and intellectual assets. It includes educational institutions, research centers, and the collective wisdom of its residents. Akron places a high value on intellectual capital for fostering innovation and economic growth.

Human Capital

Akron recognizes the importance of its people. Human capital refers to the skills, abilities, and health of its residents. The city invests in education, healthcare, and workforce development to ensure that its residents are equipped for a prosperous future.

Natural Capital

Akron is committed to preserving and sustainably managing its natural resources, such as the environment, land, water, and ecosystems. This focus ensures a clean and healthy environment for its residents.

Productive Capital

Productive capital encompasses Akron's infrastructure, industries, and economic assets that drive productivity and economic growth. Akron maintains and improves its productive capital to promote business development and job creation.

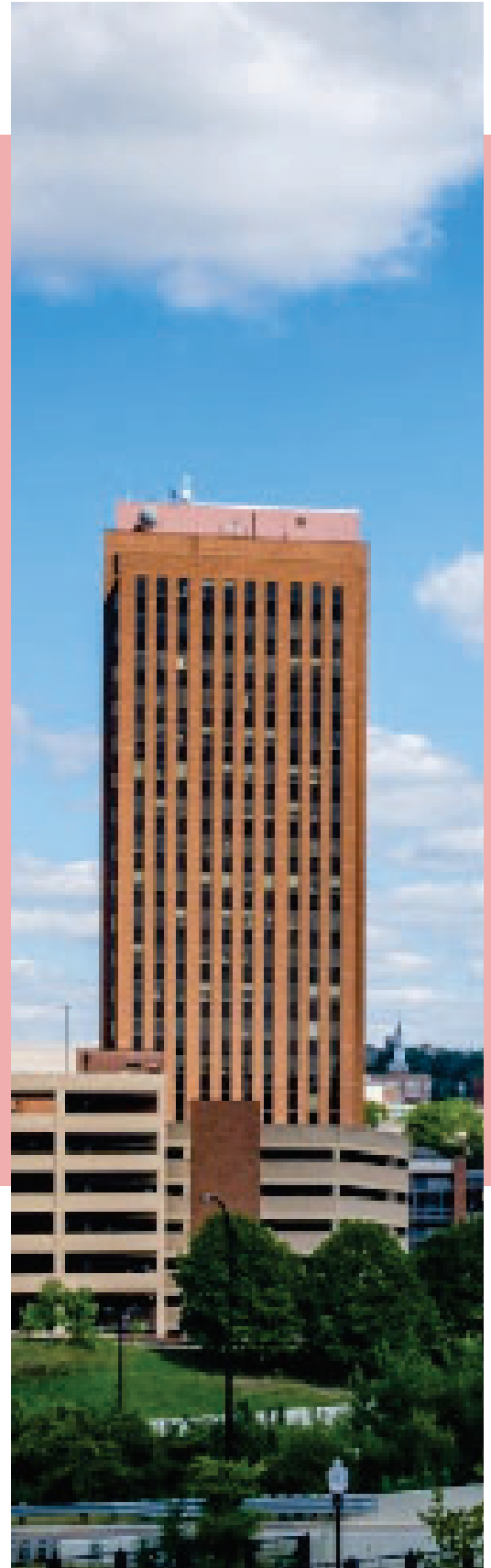
Social Capital

Strong social connections and social cohesion are essential in building a resilient and supportive community. Social capital represents the relationships, networks, and sense of community within Akron.

Financial Capital

Financial capital includes the city's financial resources, budget, investments, and economic stability. Akron manages its financial capital responsibly to fund public services and development initiatives.

By embracing the Six Capitals Framework, the city of Akron aims to provide a comprehensive view of its assets and resources. This demonstrates Akron's commitment to a holistic and sustainable approach to governance and development. This framework enables Akron to effectively assess and manage its resources while prioritizing the well-being of its residents and the long-term prosperity of the community.



INTELLECTUAL CAPITAL

Akron, Ohio, acknowledges the vital role of intellectual capital in its public administration and service delivery. Intellectual capital encompasses knowledge, expertise, and intellectual assets that drive innovation, economic growth, and effective governance in the city. Akron places a strong emphasis on intellectual capital through various initiatives and institutions:

- 1. Educational Institutions:** Akron is home to prestigious educational institutions like the University of Akron, which not only offer quality education but also contribute to research, technology transfer, and intellectual advancements. The city collaborates with these institutions to promote a culture of learning and innovation.
- 2. Innovation Ecosystem:** Akron actively fosters innovation by supporting startups, entrepreneurs, and technology-driven businesses. Business incubators, accelerators, and innovation hubs encourage the development and application of intellectual capital in various sectors.
- 3. Workforce Development:** The city invests in workforce development programs to enhance the skills and expertise of its residents, ensuring they are equipped to meet evolving job market demands and contribute effectively to the community.
- 4. Civic Engagement:** Akron engages residents and stakeholders in decision-making processes, tapping into the collective knowledge and ideas of its citizens to address local challenges and improve service delivery.
- 5. Research and Development:** Akron supports research and development initiatives that aim to address societal issues and improve residents' quality of life. These efforts leverage intellectual capital to find innovative solutions.
- 6. Knowledge Sharing:** The city promotes knowledge sharing through public libraries, community events, and online resources, ensuring residents have access to information and expertise, further enriching the intellectual capital of the community.

Akron's commitment to intellectual capital not only nurtures a culture of continuous learning and innovation but also enhances the quality of public administration and service delivery. By leveraging the knowledge and expertise of its residents, educational institutions, and businesses, Akron aims to create a thriving and dynamic community capable of adapting to the challenges of the modern world.

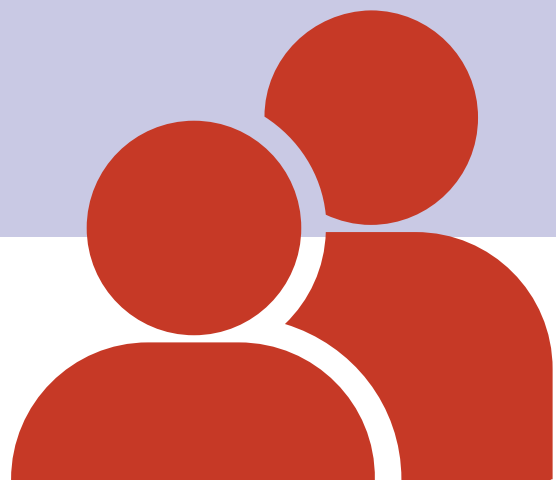


HUMAN CAPITAL

Human Capital: Akron, Ohio, underscores the vital role of human capital in public administration, encompassing recruitment, training, and management. The city's success is intricately linked to the knowledge, skills, and welfare of its workforce. Akron's approach to human capital is multifaceted:

1. **Workforce Development:** Akron invests in programs that cultivate residents' skills, offering vocational training, education, and professional development. This ensures a capable and adaptable public administration.
2. **Diversity and Inclusion:** Akron values diversity and inclusion, promoting equal employment opportunities. This enriches the human capital pool, leading to a more representative and equitable public administration.
3. **Training and Development:** Continuous training and development opportunities keep employees updated, proficient in new technologies, and equipped to deliver high-quality services to the community.
4. **Recruitment and Retention:** Akron employs effective recruitment strategies to attract top talent and focuses on retaining experienced professionals through competitive benefits and a supportive work environment.
5. **Health and Well-being:** The city prioritizes the physical and mental well-being of its employees, providing healthcare benefits, wellness programs, and a safe working environment.
6. **Performance Management:** Akron uses performance management systems to assess and enhance the efficiency of its public administration. Regular feedback, goal setting, and evaluations ensure alignment with the city's mission and goals.

By emphasizing human capital, Akron ensures that its public administration comprises skilled, motivated, and diverse professionals. This not only enhances service delivery but also creates a positive work environment where employees can thrive. The city recognizes that investing in human capital is essential for effective public administration and community well-being.



NATURAL CAPITAL

Akron, Ohio, places a significant emphasis on natural capital in its approach to public services. Recognizing the importance of environmental impact and sustainability, the city is committed to preserving and enhancing its natural resources. Here's an overview of how Akron addresses natural capital:

Environmental Stewardship

Akron takes a proactive approach to environmental stewardship by implementing policies and practices that minimize the environmental impact of public services. This includes measures to reduce energy consumption, decrease waste production, and promote responsible resource management.

Sustainable Infrastructure

The city invests in sustainable infrastructure projects aimed at reducing its ecological footprint. This includes initiatives such as green building practices, renewable energy adoption, and sustainable transportation solutions. These efforts contribute to the conservation of natural capital.

Water Resource Management

Given its location near the Great Lakes, Akron prioritizes responsible water resource management. The city focuses on water conservation, water quality protection, and sustainable water supply practices. Akron's commitment to preserving its freshwater resources is integral to its natural capital strategy.

Green Spaces and Parks

Akron recognizes the importance of green spaces and parks in enhancing the well-being of its residents and the overall quality of life. The city maintains and expands green areas, providing opportunities for recreation and biodiversity. These green spaces contribute to the city's natural capital by supporting ecosystems and providing residents with access to nature.

Environmental Education

Akron promotes environmental education and awareness among its residents. This includes educational programs and community initiatives that inform citizens about the importance of sustainability, conservation, and responsible natural resource use. By fostering environmental literacy, the city encourages residents to participate in the preservation of natural capital. Climate Resilience: The city takes measures to enhance its climate resilience, recognizing the importance of addressing climate change. This includes planning for extreme weather events, promoting energy-efficient practices, and exploring strategies for reducing greenhouse gas emissions. Akron's climate resilience efforts are aligned with its commitment to natural capital preservation.

Collaboration and Partnerships

Akron collaborates with local and regional organizations, as well as state and federal agencies, to leverage resources and expertise in natural capital management. These partnerships help the city implement effective and sustainable practices in public services.

By prioritizing natural capital, Akron ensures that its public services are delivered in an environmentally responsible and sustainable manner. This approach not only benefits the city's immediate environment but also contributes to the long-term well-being of the community. Akron recognizes that preserving natural capital is an essential component of providing high-quality services while safeguarding the planet for future generations.

PRODUCTIVE CAPITAL

The city of Akron, located in the state of Ohio, has a diverse and dynamic economy with several sectors contributing to its productive capital. Here are some key elements of the productive capital of Akron:

Manufacturing: Historically, Akron has been known for its manufacturing industry, particularly in rubber and tire production. Companies like Goodyear Tire & Rubber Company, founded in Akron in 1898, have played a significant role in the city's economic history. While the rubber industry has evolved and diversified, manufacturing still plays a crucial role in the city's economy.

Advanced Manufacturing: Akron has transitioned from traditional rubber and tire manufacturing to advanced manufacturing. The city is home to a range of advanced manufacturing companies that produce items such as automotive parts, machinery, and specialty chemicals.

Healthcare and Biotechnology: The healthcare and biotechnology sectors have been growing in Akron. The city is home to several hospitals, including the Akron General Medical Center, and research institutions that contribute to the healthcare and biotechnology sectors' development.

Education and Research: The presence of institutions like the University of Akron has a significant impact on the city's productive capital. The university fosters research and innovation, contributing to the development of a skilled workforce and a knowledge-based economy.

Transportation and Logistics: Akron's strategic location and transportation infrastructure, including highways, railways, and the Akron-Canton Airport, make it a hub for transportation and logistics companies. This sector is vital for the efficient movement of goods and services.

Small and Medium Enterprises (SMEs): Small and medium-sized enterprises play a crucial role in Akron's economy. These businesses contribute to job creation and economic diversity, and they cover various sectors, including retail, services, and technology.

Technology and Innovation: Akron has been fostering a growing technology and innovation ecosystem. The city has initiatives to support startups and entrepreneurs, and it's part of a broader regional effort to promote tech-based industries.

Arts and Culture: Akron's arts and cultural scene also contributes to its productive capital. Cultural institutions, events, and tourism related to the arts generate economic activity and enhance the city's quality of life.

Aerospace and Defense: Akron is strategically located near Wright-Patterson Air Force Base and has a presence of aerospace and defense companies. These industries provide job opportunities and contribute to the city's economy.

Renewable Energy: Akron has also seen growth in the renewable energy sector, with companies involved in clean energy technologies and sustainability initiatives.

While Akron's economic landscape has evolved over the years, it continues to be a place of economic innovation and resilience. The city's productive capital is shaped by a mix of traditional and emerging industries, education and research institutions, and a diverse business community that contributes to its economic vitality.

SOCIAL CAPITAL

In this year's budget, Mayor Horrigan placed a high priority on enhancing neighborhood infrastructure. He emphasized the need for local government to invest in essential services and infrastructure, like improved roads, community centers, parks, and efficient Fire, Police, and EMS facilities. The Mayor stressed his strong commitment to all Akron residents and the importance of responsive government institutions that use public funds to create healthier, safer, and more equitable communities.

Notable features of the 2022 City of Akron Capital Budget include:

1. The largest annual resurfacing program in Akron's history, allocating \$13,932,646 for the paving of approximately 75 miles of roads throughout the city.
2. Close to \$1 million designated for the restoration of heavily damaged concrete streets in Akron.
3. A comprehensive evaluation of the city's pools to plan for significant investments.
4. Assessment of existing community centers to initiate a reinvestment program, starting with the Ed Davis, Reservoir Park, and Patterson Park centers.
5. A \$7.5 million investment in updated equipment for Public Service and Public Safety, covering a range of essential vehicles and machinery.
6. Replacement of approximately 500 remaining lead service lines to ensure safe drinking water.
7. Upgrades to the water system, including the replacement of water meters with advanced technology to give residents more control over water usage and billing.
8. Enhancements to Lock 3 and Summit Lake public spaces, following the Lock 3 Vision Plan, to create more accessible and engaging spaces for residents and visitors.
9. Investment of \$3 million in public-space infrastructure around Summit Lake, including the construction of the Ohio and Erie Canalway Summit Lake Connector Trail.
10. The completion of Firestone Business Park, providing land for job creation and economic investment.
11. Over \$2.3 million allocated for homelessness prevention and housing assistance, with an additional \$1.5 million for emergency shelters to address urgent needs after the COVID-19 pandemic.



FINANCIAL CAPITAL

The concept of "Financial Capital" is introduced as a crucial element within the economic dimension of the public sector.

In a press release from the City of Akron dated February 15, 2022, the 2022 Capital Budget is highlighted. This budget underscores Mayor Dan Horrigan's commitment to promoting healthy, safe, and vibrant neighborhoods, with a historic allocation of \$25 million for parks and community centers—the largest ever in Akron's history.

The capital budget focuses on investments in the city's physical infrastructure, with a total of \$366.8 million in new investments. These investments encompass areas like public safety, transportation, housing, and quality of life.

The budget includes a significant amount of state and federal funding, as well as local funds, including money generated from a Safety and Streets income tax increase passed in 2017.

Key highlights of the 2022 City of Akron Capital Budget include substantial investments in parks and community centers, renovations and improvements to public spaces, efforts to replace lead service lines for safe drinking water, homelessness prevention, public service and safety equipment, and neighborhood revitalization and sustainability initiatives. This budget is made possible through the efficient use of local, state, and federal funds, including the American Rescue Plan Act monies, enabling a focus on Akron's recovery and future growth.



WELL BEING INDICATORS

The well-being indicators of Akron, as assessed through rankings and metrics, reflect the city's commitment to providing a high quality of life and a strong sense of community well-being. These indicators encompass factors such as healthcare access, education, economic opportunity, and overall living conditions. Akron continues to work towards improving these well-being indicators to enhance the quality of life for its residents.

SAFETY INDEX	44.33	Moderate
HEALTH CARE INDEX	69.03	High
CLIMATE INDEX	70.11	High
PROPERTY PRICE TO INCOME RATIO	1.87	Very Low
TRAFFIC COMMUTE TIME INDEX	28.08	Low
POLLUTION INDEX	55.68	Moderate



WELL BEING INDICATORS

2022 Summit County Community Pulse Report

The 2022 Summit County Community Pulse Report, conducted by the Center for Marketing and Opinion Research (CMOR), highlights significant differences in opinions between Akron residents and suburban Summit County residents:

1. **Direction of Summit County:** 51% of Akron residents view the county positively, while 68% of suburban residents share this sentiment.
2. **Quality of Life Indicators:** Suburban residents generally have more favorable views on healthcare services, affordable housing, and local police performance compared to Akron residents.
3. **Satisfaction with Living in Summit County:** 74% of suburban residents are satisfied with living in Summit County, while only 47% of Akron residents express the same satisfaction.
4. **Intent to Stay:** 87% of suburban residents plan to stay in the area for the next two years, in contrast to 74% of Akron residents.
5. **Most Important Problem:** Crime and safety concerns are the top priority, with 30% of respondents highlighting this issue.

Demographics: The survey included 800 respondents, with 315 identifying as Akron residents. The majority were in the 45-64 age range, female, white, registered voters, and Democrats.

Data Collection: The survey was conducted through various interview methods.

These findings call for attention from community leaders to address quality of life disparities and safety concerns, with a focus on improving overall satisfaction for all residents in Summit County.

DISSEMINATION PLAN

The objective of this dissemination plan is to effectively distribute a popular financial report for the City of Akron, Ohio, to inform and engage residents, businesses, and stakeholders regarding the city's financial performance and initiatives.

Target Audience:

Residents: Akron citizens of all ages and backgrounds.

Local Businesses: Small, medium, and large businesses operating in Akron.

Stakeholders: Local government officials, community organizations, and potential investors.

Dissemination Strategies:

Online Platforms:

Publish the report on the City of Akron's official website in a downloadable PDF format for easy access.

Share the report through the city's official social media channels, such as Facebook, Twitter, and LinkedIn.

Printed Copies:

Produce a limited number of printed copies for distribution at key public locations, such as city hall, libraries, and community centers.

Distribute printed copies to local businesses, including chambers of commerce and economic development organizations.

Community Events:

Present the financial report at community town hall meetings, where residents can ask questions and provide feedback. Collaborate with local schools and educational institutions to incorporate the report into educational curricula, promoting financial literacy.

Media Outreach:

Partner with local newspapers, radio stations, and TV channels to feature the report in news segments, interviews, or op-ed columns.

Issue press releases to highlight key findings and encourage media coverage.

Email Newsletter:

Include the report in the city's regular email newsletters sent to residents, businesses, and stakeholders.

Utilize email marketing to directly reach subscribers and provide access to the report.

Interactive

Data Visualization:

Create engaging, interactive data visualizations or infographics based on the report's key data points and share them through social media and the city's website.

Feedback Mechanism:

Establish a feedback mechanism, such as a dedicated email address or online survey, to gather input and questions from the community.

Respond to inquiries promptly and address concerns.

Community Workshops:

Organize workshops or webinars where city officials can present the report in-depth and address questions in real-time. Encourage participation from residents, local businesses, and stakeholders.

Multilingual Approach:

Translate the report into multiple languages commonly spoken in Akron to ensure inclusivity and accessibility for all residents.

Annual Publication:

Commit to an annual release of the popular financial report to foster consistent engagement and transparency.



NON PROFIT ORGANIZATIONS

working for the community

AAA Akron Auto & Travel Club

100 Rosa Parks Dr
Akron, OH



Akron Area YMCA (Association Services office)

50 S Main St
Akron, OH



Akron Art Museum

1 S High St
Akron, OH



Akron Bar Association

57 S Broadway St
Akron, OH



Akron Children's Museum

216 S Main St
Akron, OH



Akron Civic Theatre

182 S Main St
Akron, OH



Akron Metropolitan Housing Authority (AMHA)

100 W Cedar St
Akron, OH



Akron Symphony Orchestra

92 North Main Street
Akron, OH



Akron Zoo

500 Edgewood Ave
Akron, OH



Akron/Summit Convention & Visitors Bureau

77 E Mill St
Akron, OH



American Legion John Fulton Post 272

65 N Summit St
Akron, OH



AxessPointe Community Health Centers

340 S Broadway St
Akron, OH



Big Brothers Big Sisters

50 S Main St
Akron, OH



Cascade Locks Park Association/Mustill Store & House

57 W North St
Akron, OH



Community Action Akron Summit

55 E Mill St
Akron, OH



Corbin Foundation

50 S Main St
Akron, OH



Downtown Akron Partnership

103 S High St
Akron, OH



Economic and Community Development Institute (ECDI)

526 S Main St
Akron, OH



Greater Akron Chamber

388 S Main St
Akron, OH



Greater Akron Musical Association

92 N Main St
Akron, OH



International Institute of Akron

530 S Main St
Akron, OH



John S. Knight Center

77 E Mill St
Akron, OH



Leadership Akron

37 N High St
Akron, OH



Ohio & Erie Canalway Coalition

47 W Exchange St
Akron, OH



Ohio Shakespeare Festival

103 S High St
Akron, OH



Portage Path Behavioral Health

340 S Broadway St
Akron, OH



Project Learn of Summit County

60 S High St
Akron, OH



SCORE Akron

175 S Main Street
Akron, OH



Summit Artspace

140 E Market St
Akron, OH



Summit County Continuum of Care

23 S Main St
Akron, OH



Torchbearers

175 S Main St
Akron, OH



Victim Assistance Program

137 S Main St
Akron, OH



SOURCES

- City of Akron (2023), Welcome to the City of Akron, Ohio, accessible on: www.akronohio.gov
- Summit County Fiscal Office (2023), Annual Comprehensive Financial Report for the Fiscal year ended December 31, 2022, accessible on: <https://fiscaloffice.summitoh.net/>
- U.S Bureau of Labor Statistics (2023), United States Department of Labor, accessible on: <https://www.bls.gov/>
- United States Census Bureau (2023), Measuring America's People, Places, and Economy, accessible on: <https://www.census.gov/>
- Akron Beacon Journal (2023), Local News, Politics & Sports in Akron, OH, accessible on: <https://eu.beaconjournal.com/>
- Midstory (2023), Media Thinkhub, accessible on: <https://www.midstory.org/>
- Downtown Akron Partnership (2023), Akron-OH, accessible on: <https://www.downtownakron.com/>
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DECLARATION

"This work was completed as part of the Public Management course at the School of Advanced Studies (SAA), University of Turin, under the supervision of Prof. Valerio Brescia. The elements presented in this assignment have been developed in accordance with the guidelines defined by Professors Paolo Biancone, Silvana Secinaro, Valerio Brescia, and Davide Calandra."